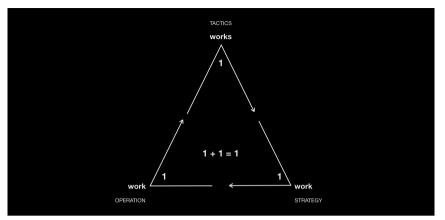
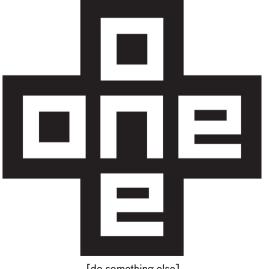
SpatialWorkstation #03



/1 + 1 = 1/ is the formula defining 'idempotence'. The concept of work adding to work becomes mutually effective when the intention of an **operation**, is adjoined a **tactical** extension, that eventually turns out to be **one** in **substance**. This is a possible reformulation of what we might call the **strategical** project.

An alternative formulation of idempotence is 1-in-1: or, the real as the radical immanent. Arguably, the idea of a mutually effective relation between **added** levels of action—once they triangulate—can identify at some **machine** level. Whether the machine level is an old-fashioned **tool**, or a **digital** tool.

The difference between the digital and the analog tool is that the domain of application of digital tooling greatly exceeds analog tooling ever: visual, aural and kinaesthetic looped. The challenge lies in the **spatial-competence** among **digital users** needed to superpose **virtual** and actual **space**, and **materiality**.



work

Can the **spatial workstation** work strategy-developments? When I use the word 'work' it is in this sense: 'work works work'. The match with world-wide web is coincidental, but it may—in some ways—reveal itself as an alternative. It reads: A) operational [work]; B) tactical [works]; X) strategical [work].

The distinction between the operational, tactical and strategic levels of decision-making is well established, to say the least. What is less obvious, and never quite on the table, is how the action of conducting operations, communicates and is corrected by a tactical drill conducted **alongside** it.

And that the lopsided combination of the two—operational and tactical action —can phase-shift to a resource which is (fully) contained by neither. While the work of the operation is by intention, the work of tactics is to establish the extension, the work of strategy is to gauge substance. Non-exhaustively.

Which is to say that **clarity** on intention, extension and substance is **never** complete. But from the point of view of **substance**, intention and extension are the **same** thing. Intention and extension are in-1 when substance is established. And substance itself is 1-in-1: the radically immanent real.

So, the **spatial workstation** brings us the **first science** (what François Laruelle called his non-philosophy). To get down to earth, there may be something to learn from Paul Ryan's <u>Earth-score</u>. Which he terms a 'way of composing human life on earth'. My first approach is likely to be more hard-nosed.

It features an attempt to move from bottom up—as the ordered sequence A, B, X above—to middle-out. Something I attempted with the MA1 class, is to use a **chance-method** to break up a linear account of learning-outcomes tied to a time-line. But there are more **analytical** ways of going about with this job.

In some cases it is enough to home in on conceptual **premises** (intention) and then to check for **consistency** (extension): this works when checking a written text for **substance**. However, this is knowledge is on level with correlation in statistics, and needs to be **identified** as it transposes into action.

This sort of identification is never exhaustive—as previously mentioned—and to be further established it may need to be developed: that is, if a strategy is substantial it will **individuate** at some point (which beyond, and according to a different logic than, identification). Strategic action is thus **preemptive**.

Chance-methods and the score are related in that they both move us from bottom-up to **middle-out**. This approach to strategy is not one which is developed and owned by the management. Strategy develops (its material) at the Edgelands **between** the immanent and the emergent: i.e., as a material.

That is, a material for **management** at all levels—given that management has to do with managing, at **all levels** of an organisation—dependent on the development of what we might call a strategic **culture** in a **learning** organisation. This is a harvest from my own experience over the years.